

BALANCE SHEET

(12/20/2025)

(Yen in Thousand)

Assets Section		Liability Section	
Current Asset	5,197,037	Current Debt	2,384,816
Cash and Deposit	1,200,156	Bills Payable	1,078
Bills Receivable	9,643	Electronically recorded obligations	773,162
Electronically recorded Monetary claims	539,484	Trade Accounts Payable	325,743
Trade Accounts Receivable	1,547,399	Short-term Debt Payable	590,000
Commodities and Products	184,756	Bonds payable in 1 Year	50,000
Product in Process	815,426	Long-term Debt Repayable in 1 Year	256,950
Raw Materials and Stored Goods	905,410	Lease Obligations	2,926
Prepaid Expense	9,967	Accounts Payable	177,930
Other	1,482	Unpaid Expense	58,309
Allowance for Doubtful Debts	△16,690	Unpaid Tax Payment	45,947
		Unpaid Consumption Tax	18,437
		Advance Received	10,122
Fixed Asset	966,690	Deposits Payable	37,041
Tangible Fixed Asset	512,180	Reserve for Bonuses	20,700
Establishment	139,259	Provision for construction loss	16,467
Structure	1,690		
Mechanical Equipment	52,673	Fixed Debt	1,325,065
Motor Vehicles and Transportation Equipment	3,829	Bonds payable	550,000
Tools and Equipment	90,708	Long-term Debt Payable	391,110
Land	195,309	Lease Obligations	1,587
Lease Asset	4,513	Accrued Retirement Benefit for Employees	347,668
Construction in Process Account	24,195	Reserve for Retirement Benefits for Officers	34,700
Intangible Fixed Asset	187,289		
Telephone Rights	78	Total Debts	3,709,881
Software	187,211		
		Net Asset Section	
Investment and Asset	267,221	Owners' Equity	2,319,733
Investment Securities	225,515	Capital	100,000
Investments	3,000	Capital Surplus	350,000
Bankruptcy reorganization claim	743	Capital Reserve	350,000
Deferred Tax Asse	1,349	Earned Surplus	1,869,733
Guaranty Money Deposited	34,155	Earned Reserve	75,000
Other	6,995	Other Earned Surplus	1,794,733
Allowance for Doubtful Debts	△4,538	General Reserve	1,200,000
		Retained Earnings Carried Forward	594,733
		(Current Net Earnings)	(504,697)
		Appraisal/Converted Amount of Difference	134,112
		Other Marketable Securities Valuation Difference	134,112
		Total Net Assets	2,453,845
Total Assets	6,163,727	Total Debts and Net Assets	6,163,727

Note: Above amounts are indicated by cutoff under thousand.